## State of Georgia



## Department of Community Health

# 2015 Validation of Performance Measures for WellCare of Georgia, Inc.

Measurement Period: Calendar Year 2014 Validation Period: January–June 2015 Publish Date: August 2015





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## for WellCare of Georgia, Inc.

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## Validation of Performance Measures for WellCare of Georgia, Inc.

#### **Validation Overview**

Validation of performance measures is one of three mandatory external quality review (EQR) activities that the Balanced Budget Act of 1997 (BBA) requires state Medicaid agencies to perform. Health Services Advisory Group, Inc. (HSAG), the external quality review organization (EQRO) for the Georgia Department of Community Health (DCH), conducted the validation activities. The DCH contracts with three privately owned managed care organizations (MCOs), referred to by the State as care management organizations (CMOs), to provide services to members who are enrolled in the State's Medicaid managed care program and the Children's Health Insurance Program (CHIP). The State refers to its Medicaid managed care program as Georgia Families and to CHIP as PeachCare for Kids<sup>®</sup>. For the purposes of this report, Georgia Families refers to all Medicaid and CHIP members enrolled in managed care. HSAG validated a set of performance measures identified by DCH that were calculated and reported by the CMOs for their Georgia Families population. The DCH identified the measurement period as calendar year (CY) 2014. HSAG conducted the validation in accordance with the Centers for Medicare & Medicaid Services (CMS) publication, *EQR Protocol 2: Validation of Performance Measures Reported by the MCO: A Mandatory Protocol for External Quality Review (EQR)*, Version 2.0, September 2012.

#### **Care Management Organization (CMO) Information**

Basic information about WellCare of Georgia, Inc. (WellCare) appears in Table 1, including the office location(s) involved in the 2015 validation of performance measures audit that covered the CY 2014 measurement period.

Table 1—WellCare of Georgia, Inc., Information			
CMO Name: WellCare of Georgia, Inc.			
CMO Location: 211 Perimeter Center Parkway, Suite 800 Atlanta, GA 30346			
On-site Location:  8735 Henderson Rd. Tampa, FL 33634			
Audit Contact:  Marianne Thomas, RN, BS Senior Director of Quality			
Contact Telephone Number: 770.913.2175			
Contact Email Address: Marianne.thomas@wellcare.com			
Site Visit Date: 4/9/2015-4/10/2015			

Department of Health and Human Services, Centers for Medicare & Medicaid Services. *EQR Protocol 2: Validation of Performance Measures Reported by the MCO: A Mandatory Protocol for External Quality Review (EQR)*, Version 2.0, September 2012. Available at: <a href="http://www.medicaid.gov/Medicaid-CHIP-Program-Information/By-Topics/Quality-of-Care/Quality-of-Care-External-Quality-Review.html">http://www.medicaid.gov/Medicaid-CHIP-Program-Information/By-Topics/Quality-of-Care/Quality-of-Care-External-Quality-Review.html</a>. Accessed on: February 19, 2013.



#### **Performance Measures Validated**

HSAG validated rates for the following set of performance measures selected by DCH for validation. All performance measures were selected from CMS' Core Set of Children's Health Care Quality Measures for Medicaid and CHIP (Child Core Set),<sup>2</sup> Core Set of Health Care Quality Measures for Adults Enrolled in Medicaid (Adult Core Set),<sup>3</sup> or the Agency for Healthcare Research and Quality's (AHRQ's) Quality Indicator measures. The measurement period was identified by DCH as CY 2014 for all measures except the two child core set dental measures. The dental measures were reported for federal fiscal year (FFY) 2014, which covered the time frame of October 1, 2013, through September 30, 2014, according to CMS requirements. Table 2 lists the performance measures that HSAG validated, the method required by DCH for data collection, and the specifications the CMOs were required to use for each of the measures.

	Table 2—List of CY 2014 Performance Measures for WellCare of Georgia, Inc.					
	Performance Measure	Method	Specifications			
1.	Antenatal Steroids	Hybrid	Adult Core Set			
2.	Asthma in Younger Adults Admission Rate	Admin	Adult Core Set			
3.	Care Transition—Timely Transmission of Transition Record	Hybrid	Adult Core Set			
4.	Cesarean Delivery Rate	Admin	AHRQ			
5.	Cesarean Section for Nulliparous Singleton Vertex	Hybrid	Child Core Set			
6.	Chronic Obstructive Pulmonary Disease (COPD) or Asthma in Older Adults Admission Rate	Admin	Adult Core Set			
7.	Developmental Screening in the First Three Years of Life	Hybrid	Child Core Set			
8.	Diabetes Short-Term Complications Admission Rate	Admin	Adult Core Set			
9.	Elective Delivery	Hybrid	Adult Core Set			
10.	Heart Failure Admission Rate	Admin	Adult Core Set			
11.	Live Births Weighing Less Than 2,500 Grams	Admin	AHRQ			
12.	Maternity Care—Behavioral Health Risk Assessment	Hybrid	Child Core Set			

<sup>&</sup>lt;sup>2</sup> The Centers for Medicare & Medicaid Services. Core Set of Children's Health Care Quality Measures for Medicaid and CHIP, May 2013.

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<sup>&</sup>lt;sup>3</sup> The Centers for Medicare & Medicaid Services. Core Set of Health Care Quality Measures for Adults Enrolled in Medicaid, February 2013.



	Table 2—List of CY 2014 Performance Measures for WellCare of Georgia, Inc.				
	Performance Measure	Method	Specifications		
13.	Percentage of Eligibles that Received Dental Treatment Services	Admin	Child Core Set		
14.	Percentage of Eligibles that Received Preventive Dental Services	Admin	Child Core Set		
15.	Screening for Clinical Depression and Follow-up Plan	Hybrid	Adult Core Set		

In addition to the AHRQ and the CMS adult and child core set measures audited by HSAG, DCH required WellCare to report a selected set of Healthcare Effectiveness Data and Information Set (HEDIS®) measures to DCH. WellCare was required to contract with a National Committee for Quality Assurance (NCQA)-licensed audit organization and undergo an NCQA HEDIS Compliance Audit<sup>TM</sup>. Final audited HEDIS measure results from NCQA's Interactive Data Submission System (IDSS) were submitted to HSAG and provided to DCH. Appendix D displays the final audited HEDIS 2015 results for all required measures, covering the CY 2014 measurement period. HSAG will use these results in addition to the measures HSAG validated as data sources for the annual EQR technical report.

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 $HEDIS^{\otimes}$  is a registered trademark of the National Committee for Quality Assurance (NCQA). HEDIS Compliance Audit  $^{TM}$  is a trademark of the National Committee for Quality Assurance (NCQA).



#### **Description of Validation Activities**

#### **Pre-Audit Strategy**

HSAG conducted the validation activities as outlined in the CMS performance measure validation protocol. To complete the validation activities for WellCare, HSAG obtained a list of the performance measures that were selected by DCH for validation.

HSAG then prepared a document request letter that was submitted to WellCare outlining the steps in the performance measure validation process. The document request letter included a request for source code for each performance measure; a completed HEDIS 2015 Record of Administration, Data Management, and Processes (Roadmap); any additional supporting documentation necessary to complete the audit; an introduction to the medical record review validation (MRRV) process; a timetable for completion; and instructions for submission. HSAG responded to Roadmap-related questions received directly from WellCare during the pre-on-site phase.

Approximately two weeks prior to the on-site visit, HSAG provided WellCare with an agenda describing all on-site visit activities and indicating the type of staff needed for each session. HSAG also conducted a pre-on-site conference call with WellCare to discuss on-site logistics and expectations, important deadlines, outstanding Roadmap documentation, and any questions from WellCare regarding the process.

#### Validation Team

The HSAG Performance Measure Validation Team was composed of a lead auditor and several validation team members. HSAG assembled the team based on the skills required for the validation and requirements of WellCare. Some team members, including the lead auditor, participated in the on-site meetings at WellCare; others conducted their work at HSAG's offices. Table 3 lists the validation team members, their roles, and their skills and expertise.

Table 3—Validation Team				
Name and Role	Skills and Expertise			
David Mabb, MS, CHCA Director, Audits/State & Corporate Services	Management of audit department, Certified HEDIS Compliance Auditor (CHCA), source code/programming knowledge, and statistics and analysis.			
Allen Iovannisci, MS, CHCA  Lead Auditor	CHCA, performance measure knowledge, data integration, systems review, and analysis.			
Mariyah Badani, JD, MBA, CHCA Co-auditor; Associate Director, Audits	Management of audit department, multiple years of auditing experience, CHCA, data integration, systems review, and analysis.			
Judy Yip-Reyes, PhD, CHCA Source Code Review Manager; Associate Director, Audits	Auditing experience, performance measure knowledge, source code/programming knowledge, CHCA, and statistics and analysis.			



Table 3—Validation Team		
Name and Role	Skills and Expertise	
Tammy GianFrancisco Project Leader, Audits	Coordinator for the audit department, liaison between the audit team and clients, manages deliverables and timelines, and coordinates source code review activities.	
Nancy DeRosa, MS, RN-C Project Manager, MRRV	Knowledge of HEDIS and CMS measure specifications, clinical consulting, and abstraction of medical record data.	
Maricris Kueny Project Coordinator, MRRV	Coordinator for the HEDIS medical record review (MRR) process, liaison between the audit team and clients, maintains record tracking database, and manages deliverables and timelines.	
Lora Wagner, MEd Project Manager, MRRV	Manager of the MRRV team and knowledge of HEDIS and CMS measures.	
Marilea Rose, RN, BA Associate Director, MRRV	Knowledge of HEDIS and CMS measure specifications, clinical consulting and expertise, abstraction of medical record data, and oversight of the medical record over-read process.	

#### Technical Methods of Data Collection and Analysis

The CMS performance measure validation protocol identifies key types of data that should be reviewed as part of the validation process. The following list describes the type of data collected and how HSAG conducted an analysis of these data:

- NCQA's HEDIS 2015 Roadmap: WellCare completed and submitted the required and relevant portions of its Roadmap for HSAG's review. HSAG used responses from the Roadmap to complete the pre-on-site assessment of information systems.
- Medical record documentation: WellCare completed the MRR section within the Roadmap. In addition, WellCare submitted the following documentation for review: medical record hybrid tools and instructions, training materials for MRR staff members, and policies and procedures outlining the processes for monitoring the accuracy of the reviews performed by the review staff members. To ensure the accuracy of the hybrid data being abstracted by the CMOs, HSAG requested WellCare to participate in the review of a convenience sample for selected hybrid measures. HSAG followed NCQA's guidelines to validate the integrity of the MRR processes used by WellCare and then used the MRRV results to determine if the findings impacted the audit results for each performance measure rate.
- Source code (programming language) for performance measures: WellCare contracted with a software vendor, Inovalon, to generate and calculate rates for the performance measures under review by HSAG. The source code review was conducted via a Web-assisted session where Inovalon displayed the source code for each measure and explained its rate generation and data integration processes to HSAG's source code review team.
- Supporting documentation: HSAG requested documentation that would provide reviewers with additional information to complete the validation process, including policies and procedures, file layouts, system flow diagrams, system log files, and data collection process descriptions. HSAG reviewed all supporting documentation, identifying issues or areas needing clarification for further follow-up.



#### On-Site Activities

HSAG conducted an on-site visit with WellCare on April 9–10, 2015. HSAG collected information using several methods, including interviews, system demonstration, review of data output files, primary source verification, observation of data processing, and review of data reports. The on-site visit activities are described as follows:

- Opening meeting: The opening meeting included an introduction of the validation team and key
  WellCare staff members involved in the performance measure validation activities. The review
  purpose, the required documentation, basic meeting logistics, and queries to be performed were
  discussed.
- Evaluation of system compliance: The evaluation included a review of the information systems, focusing on the processing of claims and encounter data, provider data, patient data, and inpatient data. Additionally, the review evaluated the processes used to collect and calculate the performance measure rates, including accurate numerator and denominator identification and algorithmic compliance (which evaluated whether rate calculations were performed correctly, all data were combined appropriately, and numerator events were counted accurately).
- Review of Roadmap and supporting documentation: The review included processes used for collecting, storing, validating, and reporting performance measure rates. This session was designed to be interactive with key WellCare staff members so that HSAG could obtain a complete picture of all the steps taken to generate the performance measure rates. The goal of the session was to obtain a confidence level as to the degree of compliance with written documentation compared to the actual process. HSAG conducted interviews to confirm findings from the documentation review, expand or clarify outstanding issues, and ascertain that written policies and procedures were used and followed in daily practice.
- Overview of data integration and control procedures: The overview included discussion and observation of source code logic, a review of how all data sources were combined, and a review of how the analytic file was produced for the reporting of selected performance measure rates. HSAG performed primary source verification to further validate the output files and reviewed backup documentation on data integration. HSAG also addressed data control and security procedures during this session.
- Closing conference: The closing conference included a summation of preliminary findings based on the review of the Roadmap and the on-site visit, and revisited the documentation requirements for any post-visit activities.

HSAG conducted several interviews with key WellCare staff members who were involved with performance measure reporting. Table 4 lists key WellCare interviewees:

Table 4—List of WellCare of Georgia, Inc. Interviewees				
Name Title				
Patricia Strickland	Sr. Manager, Configurations			
Franchesca Radcliffe	Compliance, Oversight Specialist, Sr.			
Sheila Francis Compliance, Oversight Specialist, Sr.				
Danny Sharpe	Director, Quality Data Integrity			
Jessica Belser	Sr. Director, Reporting & Analytics			



Table 4—List of WellCare of Georgia, Inc. Interviewees				
Name	Title			
Marianne Thomas*	Sr. Director, Quality Improvement—Georgia			
Tamika Graham*	Manager, Quality Improvement—Georgia			
Bill Hawes	Director, EDI Operations			
Taraka Busch	Director, Credentialing			
Oscar Ruiz	Claims Audit Manager			
LaSheka Robinson	Manager, Claims			
Thea Boyd	Sr. Manager, Network Integrity			
Natalie Lugo	Supervisor, Operations—Enrollment			
Iris Thurman	Supervisor, Operations—Enrollment			
Sidhartha Jain	Manager, Application Development			
Shirali Desai	Director, Enrollment Operations			
Joyce Colton*	QI Project Manager—Illinois			
Denise Kaplan*	Sr. Manager, Network Integrity			
Janette DeJesus	Manager, Pharmacy Compliance/Audit			
David O'Rourke*	Manager, Delegation and Oversight			
Jim Westmoreland	Sr. Manager, Encounter Operations			
Gary Chu	Manager, Application Development			
Thomas Clegg	QI Project Manager			
Paula Gumpher	Manager, Quality Improvement—Health Services Compliance—Corporate			
Melinda Mosser	Manager, UM & Delegation Oversight			
Robert Champagne	Director, Pharmacy Benefit Relations			
Anthony Watson*	Hospital Services Specialist			

<sup>\*</sup>Interviews were conducted via WebEx.



#### **Data Integration, Data Control, and Performance Measure Documentation**

There are several aspects crucial to the calculation of performance measure rates. These include data integration, data control, and documentation of performance measure calculations. Each of the following sections describes the validation processes used and the validation findings. For more detailed information, see Appendix A of this report.

#### Data Integration

Accurate data integration is essential for calculating valid performance measure rates. The steps used to combine various data sources (including claims/encounter data, eligibility data, and other administrative data) must be carefully controlled and validated. HSAG validated the data integration process used by WellCare, which included a review of file consolidations or extracts, a comparison of source data to warehouse files, data integration documentation, source code, production activity logs, and linking mechanisms. Overall, HSAG determined that the data integration processes in place at WellCare were:

	□ Acceptable
	☐ Not acceptable
Da	ta Control
	WellCare's organizational infrastructure must support all necessary information systems; and its quality assurance practices and backup procedures must be sound to ensure timely and accurate processing of data, and to provide data protection in the event of a disaster. HSAG validated the data control processes WellCare used which included a review of disaster recovery procedures, data backup protocols, and related policies and procedures. Overall, HSAG determined that the data control processes in place at WellCare were:
	☐ Not acceptable

#### Performance Measure Documentation

Sufficient, complete documentation is necessary to support validation activities. While interviews and system demonstrations provided supplementary information, the majority of the validation review findings were based on documentation provided by WellCare. HSAG reviewed all related documentation, which included the completed Roadmap, job logs, computer programming code, output files, work flow diagrams, narrative descriptions of performance measure calculations, and other related documentation. Overall, HSAG determined that the documentation of performance measure calculations by WellCare was:

Acceptable Acceptable
☐ Not acceptable



#### **Validation Results**

HSAG evaluated WellCare's data systems for processing of each data type used for reporting DCH performance measure rates. General findings are indicated below.

#### Medical Service Data (Claims/Encounters)

WellCare continued to use the Xcelys claims and encounter system. No significant updates were made to this system since the previous year's audit. WellCare's Xcelys system captured and allowed only standard industry codes. Claims and encounter data were submitted either electronically or via paper forms from WellCare's external providers. Electronic data were submitted through clearinghouses and processed overnight in Xcelys. Paper claims and encounters were submitted directly to WellCare's vendor for scanning and conversion into the standard 837 format. Once converted, the data followed the same process as electronic claims and encounters. WellCare did not enter any claims and encounter data on-site or use any internal staff members to enter claims and encounters directly into the system. WellCare ensured only "clean" claims and encounters were captured in the system; any claims and encounters not passing the appropriate edits were promptly returned to the provider for correction.

HSAG also reviewed the outstanding incurred but not reported (IBNR) report during the on-site audit and found that the majority (greater than 98 percent) of all claims were received by April 2015 for the measurement year. This ensured that any outstanding claims and encounters would not have a significant impact on reporting.

HSAG had no concerns with WellCare's claims and encounter data processes.

#### **Enrollment Data**

WellCare received daily and monthly files from the State for member enrollment. Daily files were reconciled against the full monthly file and loaded into Xcelys. No enrollment files were manually processed, and all files were handled in standard 834 transactions. No significant changes were made to the Xcelys system or the enrollment process during 2014, and Xcelys captured all relevant fields required for HEDIS processing.

HSAG confirmed with WellCare staff that there were no backlogs or outages for the enrollment process during the measurement year. HSAG also confirmed that the assignment of member identification numbers was automatic in Xcelys, but that these identifiers were cross-checked prior to assignment to determine if an Xcelys identifier already existed. In the cases where a match was identified, the Member Services Department reviewed to determine if the member had an existing number or if a new number needed to be assigned.

HSAG verified that WellCare appropriately and clearly flagged the Planning for Healthy Babies<sup>®</sup> (P4HB<sup>®</sup>) population in Inovalon's measure calculation software so that this population was excluded from the final performance measure rates.



HSAG had no concerns with WellCare's enrollment data processes.

#### **Provider Data**

WellCare stored all provider data in Xcelys, following credentialing efforts. HSAG staff reviewed provider specialty assignments with WellCare and determined that all specialties were being accurately captured. Required data elements outlined in the HEDIS Roadmap were captured in Xcelys. There were no changes to WellCare's provider data processes, including how it captured provider data through its delegated entities.

HSAG reviewed providers listed under the federally qualified health centers (FQHCs) to determine if individual provider information was captured in Xcelys. HSAG found WellCare to be compliant with the credentialing and assignment of individual providers at the FQHCs.

HSAG had no concerns with WellCare's provider data processes.

#### Medical Record Review Process

WellCare was fully compliant with the MRR reporting requirements. WellCare contracted with Altegra Health, a medical record vendor, to procure and abstract MRR data into Altegra Health's custom measure tools. HSAG reviewed Altegra Health's tools and corresponding instructions. The vendor's reviewer qualifications, training, and oversight were appropriate. WellCare provided adequate oversight of its vendor. Due to challenging performance measures, a convenience sample was required and subsequently passed.

For each performance measure, HSAG reviewed numerator positive cases as identified by WellCare. MRR was also conducted for the *Antenatal Steroid* exclusions to ensure members were not inappropriately excluded from the measure. Additionally, HSAG reviewed numerator negative cases and exclusions for the *Cesarean Section for Nulliparous Singleton Vertex* and *Elective Delivery* measures. HSAG expanded the review for these two inverse measures due to the complexity of abstracting the measures.

The MRR findings and final results are presented below in Table 5. All performance measures for WellCare were approved for reporting.

Table 5—MRR Findings for WellCare of Georgia, Inc.				
Performance Measure	Initial Sample Size	Findings	Follow-Up	Final Results
Care Transition—Timely Transmission of Transition Record	NA*	NA	NA	NA
Maternity Care—Behavioral Health Risk Assessment	16	No errors were identified.	NA	Approved
Developmental Screening in the First Three Years of Life	13	No errors were identified.	NA	Approved



T	Table 5—MRR Findings for WellCare of Georgia, Inc.				
Performance Measure	Initial Sample Size	Findings	Follow-Up	Final Results	
Screening for Clinical Depression and Follow-up Plan					
Numerator Positive	2	No errors were identified.	NA	Approved	
Exclusions	16	No errors were identified.	NA	Approved	
Cesarean Section for Nulliparous Singleton Vertex					
Numerator Positive	NA*	NA	NA	NA	
Numerator Negative	8	No errors were identified.	NA	Approved	
Exclusions	14	Two errors were identified that should have been exclusions.	There were no additional cases to review. The two cases were removed from the exclusions and added back into the denominator.	Approved	
Antenatal Steroids					
Numerator Positive	5	Two errors were identified that should have been exclusions.	There were no additional cases to review. The two cases were removed from the exclusions and added back into the denominator.	Approved	
Exclusions	16	No errors were identified.	NA	Approved	
Elective Delivery					
Numerator Positive	NA*	NA	NA	NA	
Numerator Negative	16	Three errors were identified that should have been exclusions. Reabstraction was conducted and a second sample was required.	An additional 16 cases were reviewed, and five errors were identified that should have been exclusions.  However, since there were no numerator positive cases, this did not impact the actual rate, and the measure was approved.	Failed	
Exclusions	16	Three errors were identified. A second sample was required.	Thirteen cases from the first sample were approved. Three cases from the second sample were approved.	Approved	

<sup>\*</sup>The CMO did not have any numerator positive cases identified through MRR.



#### Supplemental Data

WellCare did not use any supplemental data for the production of the performance measures under review.

#### **Data Integration**

During 2014, WellCare transitioned its data warehouse platform to Green Plumb to achieve more efficient data extraction processes. The previous data warehouse often took several hours to run queries to pull data for WellCare's certified measure extractions. With the implementation of Green Plumb, WellCare noted that queries which previously took several days to run now took merely hours. This was a significant improvement in turnaround time for data extractions. HSAG reviewed WellCare's process for the implementation of Green Thumb and determined that other than changes to the platform, there were no differences from the previous data warehouse structure. WellCare did extensive testing to ensure all data were complete and accurate, and ran two parallel processes in the software to ensure the rates matched.

HSAG reviewed the source code for the measures under review. HSAG conducted primary source verification on several records selected for each of the required hybrid and administrative performance measures and did not identify any errors. HSAG reviewed records in Inovalon's software as well as the Xcelys (claims/member/provider) system to determine that all records were being mapped appropriately.

WellCare continued to use Inovalon's software to produce the final rates for the measures. As part of the final rate review, the auditors compared this year's rates to those from prior years, as well as to the other two CMOs' rates, to ensure reasonableness. HSAG reviewed WellCare's performance measure rates and found no anomalies.

HSAG had no concerns with WellCare's data integration processes.



#### Performance Measure Specific Findings

Based on all validation activities, HSAG determined validation results for each performance measure rate. HSAG provided an audit result for each performance measure consistent with the NCQA categories defined in Table 6. For detailed information, see Table 7 of this report.

Table 6—Audit Results and Definitions for Performance Measures					
Reportable (R)  The CMO followed the State's specifications and produced a reportable result for the measure.					
Not Reportable (NR)	The calculated rate was materially biased, the CMO chose not to report the measure, or the CMO was not required to report the measure.				
Not Applicable (NA)	The CMO followed the State's specifications, but the denominator was too small (<30) to report a valid rate.				

According to the CMS protocol, the audit result for each performance measure is determined by the magnitude of the errors detected for the audit elements, not by the number of audit elements determined to be "Not Reportable." It is possible for a single audit element to receive an audit result of "NR" when the impact of the error associated with that element biased the reported performance measure rate more than 5 percentage points. Conversely, it is also possible that several audit element errors may have little impact on the reported rate, leading to an audit result of "R."

Table 7 shows the key review findings and final audit results for WellCare for each performance measure rate. For additional information regarding performance measure rates, see Appendix C of this report.

	Table 7—Key Review Findings and Audit Results for WellCare of Georgia, Inc.					
Performance Measures		Key Review Findings	Audit Results			
1.	Antenatal Steroids	WellCare initially had issues with identifying exclusions. The issues were resolved prior to the final rate reporting.	NR			
2.	Asthma in Younger Adults Admission Rate	No concerns were identified.	R			
3.	Care Transition—Timely Transmission of Transition Record	WellCare did not have any medical record cases to review.	R			
4.	Cesarean Delivery Rate	No concerns were identified.	R			
5.	Cesarean Section for Nulliparous Singleton Vertex	WellCare initially had issues with identifying exclusions. The issues were resolved prior to the final rate reporting.	NR			
6.	Chronic Obstructive Pulmonary Disease (COPD) or Asthma in Older Adults Admission Rate	No concerns were identified.	R			



Table 7—Key Review Findings and Audit Results for WellCare of Georgia, Inc.						
	Performance Measures	Key Review Findings	Audit Results			
7.	Developmental Screening in the First Three Years of Life	No concerns were identified.	R			
8.	Diabetes Short-Term Complications Admission Rate	No concerns were identified.	R			
9.	Elective Delivery	WellCare had issues with identifying exclusions for this measure. The exclusions were resolved prior to the final rate reporting.	NR			
10.	Heart Failure Admission Rate	No concerns were identified.	R			
11.	Live Births Weighing Less Than 2,500 Grams	No concerns were identified.	R			
12.	Maternity Care—Behavioral Health Risk Assessment	No concerns were identified.	R			
13.	Percentage of Eligibles that Received Dental Treatment Services	No concerns were identified.	R			
14.	Percentage of Eligibles that Received Preventive Dental Services	No concerns were identified.	R			
15.	Screening for Clinical Depression and Follow-up Plan	No concerns were identified.	R			

Three measures received the NR designation for the audit results: *Antenatal Steroids, Cesarean Section for Nulliparous Singleton Vertex*, and *Elective Delivery*. The CMO calculated these measures properly, and according to the CMS specifications. However, due to limitations with the CMS specifications, the eligible population could not be appropriately ascertained. The resulting rate, therefore, was considered biased and not representative of the population.



### **Appendix A. Data Integration and Control Findings**

for WellCare of Georgia, Inc.

#### **Documentation Worksheet**

CMO Name:	WellCare of Georgia, Inc.				
On-Site Visit Date:	April 9–10, 2015				
Reviewers:	Allen Iovannisci, MS, CHCA; Mariyah Badani, JD, MBA, CHCA				

Table A-1—Data Integration and Control Findings for WellCare of Georgia, Inc.					
Data Integration and Control Element	Met	Not Met	N/A	Comments	
Accuracy of data transfers to assigned performance measurements	sure data	a reposit	ory.		
The CMO accurately and completely processes transfer data from the transaction files (e.g., membership, provider, encounter/claims) into the performance measure data repository used to keep the data until the calculations of the performance measure rates have been completed and validated.					
Samples of data from the performance measure data repository are complete and accurate.					
Accuracy of file consolidations, extracts, and derivations.					
The CMO's processes to consolidate diversified files and to extract required information from the performance measure data repository are appropriate.					
Actual results of file consolidations or extracts are consistent with those that should have resulted according to documented algorithms or specifications.				WellCare used a vendor for performance measure generation and rate calculation. No issues were identified with the source code or primary source verification.	
Procedures for coordinating the activities of multiple subcontractors ensure the accurate, timely, and complete integration of data into the performance measure database.					
Computer program reports or documentation reflect vendor coordination activities, and no data necessary for performance measure reporting are lost or inappropriately modified during transfer.					



Table A-1—Data Integration and Control Findings for WellCare of Georgia, Inc.				
Data Integration and Control Element	Met	Not Met	N/A	Comments
If the CMO uses a performance measure data repository, programming necessary to calculate and report required	•			· -
The performance measure data repository's design, program flow charts, and source codes enable analyses and reports.				
Proper linkage mechanisms are employed to join data from all necessary sources (e.g., identifying a member with a given disease/condition).				
Assurance of effective management of report production	and of tl	he repor	ting soft	ware.
Documentation governing the production process, including CMO production activity logs and the CMO staff review of report runs, is adequate.				
Prescribed data cutoff dates are followed.				
The CMO retains copies of files or databases used for performance measure reporting in case results need to be reproduced.				
The reporting software program is properly documented with respect to every aspect of the performance measure data repository, including building, maintaining, managing, testing, and report production.				WellCare used a software vendor to produce the measures under review. HSAG conducted source code review and primary source verification. No concerns were identified.
The CMO's processes and documentation comply with the CMO standards associated with reporting program specifications, code review, and testing.				



# Appendix B. Denominator and Numerator Validation Findings for WellCare of Georgia, Inc.

#### **Reviewer Worksheets**

CMO Name:	WellCare of Georgia, Inc.					
On-Site Visit Date:	April 9–10, 2015					
Reviewers:	Allen Iovannisci, MS, CHCA; Mariyah Badani, JD, MBA, CHCA					

Table B-1—Denominator Validation Findings for WellCare of Georgia, Inc.					
Audit Element	Met	Not Met	N/A	Comments	
For each of the performance measures, all members of the relevant populations identified in the performance measure specifications are included in the population from which the denominator is produced.				Source code review with Inovalon was conducted via multiple webinar sessions. Primary source verification confirmed that all eligible populations were included based on the performance measure specifications.	
Adequate programming logic or source code exists to appropriately identify all relevant members of the specified denominator population for each of the performance measures.					
The CMO correctly calculates member months and member years if applicable to the performance measure.					
The CMO properly evaluates the completeness and accuracy of any codes used to identify medical events, such as diagnoses, procedures, or prescriptions, and these codes are appropriately identified and applied as specified in each performance measure.					
If any time parameters are required by the specifications of the performance measure, they are followed (e.g., cutoff dates for data collection, counting 30 calendar days after discharge from a hospital).					
Exclusion criteria included in the performance measure specifications are followed.				Some issues were noted for exclusion criteria during the MRR process. These items were corrected prior to the final rate reporting.	
Systems or methods used by the CMO to estimate populations when they cannot be accurately or completely counted (e.g., newborns) are valid.				Population estimates were not necessary for the performance measures under the scope of the	



Table B-2—Numerator Validation Findings for WellCare of Georgia, Inc.					
Audit Element	Met	Not Met	N/A	Comments	
The CMO uses the appropriate data, including linked data from separate data sets, to identify the entire at-risk population.					
Qualifying medical events (such as diagnoses, procedures, prescriptions, etc.) are properly identified and confirmed for inclusion in terms of time and services.					
The CMO avoids or eliminates all double-counted members or numerator events.					
Any nonstandard codes used in determining the numerator are mapped to a standard coding scheme in a manner that is consistent, complete, and reproducible, as evidenced by a review of the programming logic or a demonstration of the program.				Nonstandard codes were not used or reported.	
If any time parameters are required by the specifications of the performance measure, they are followed (i.e., the measured event occurred during the time period specified or defined in the performance measure).					



# Appendix C. Performance Measure Rate Submission File for WellCare of Georgia, Inc.

Appendix C contains WellCare of Georgia, Inc.'s final audited performance measure rate submission file.



# Appendix D. HEDIS Interactive Data Submission System Data for WellCare of Georgia, Inc.

Appendix D contains WellCare of Georgia, Inc.'s reported IDSS data from its NCQA HEDIS Compliance Audit.